# Can Human Capital Explain Incomebased Disparities in Financial Services?

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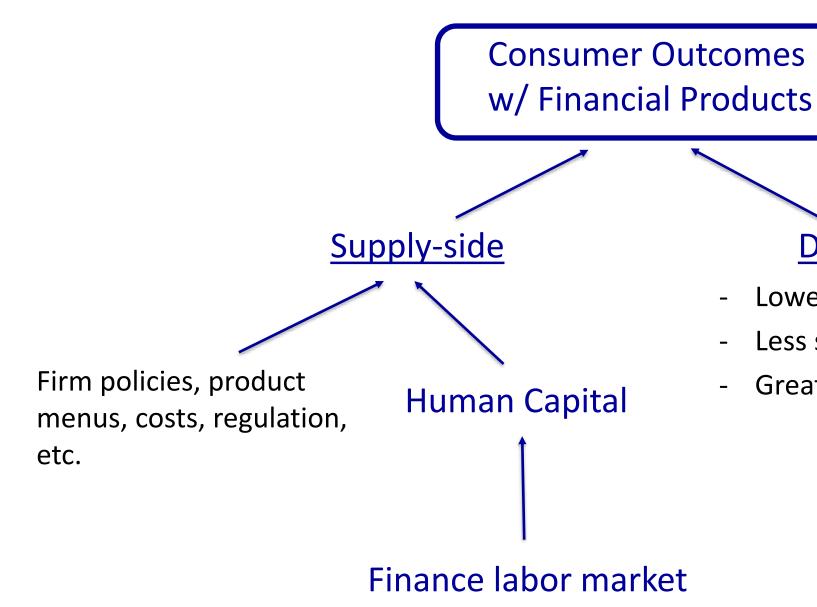


There are large income-based disparities in households' use of / outcomes with financial products. Low-income neighborhoods have:

- ➤ More unbanked households
- > Reduced access to credit, higher cost of credit, and higher defaults

Financial services in low-income neighborhoods appear to be of lower quality.

- ➤ More CFPB complaints against banks and other financial institutions
- Fewer bank branches per capita, and more alternative finance providers (payday lenders, pawn shops, etc.)



#### **Demand-side**

- Lower overall demand for products?
- Less sophisticated use?
- Greater exposure to economic shocks?

## We study the effect of workforce human capital on the quality of mortgage lending services.

- ➤ Build a novel nationwide panel of mortgage loan officers using data from the Nationwide Mortgage Licensing System (NMLS).
  - Covers over 350,000 loan officers from 2014-2019
  - Includes employer, worksite, years of experience, and misconduct information
- ➤ Link loan officers to the mortgages they originate (from CoreLogic) and subsequent foreclosures (from Zillow).
- > We evaluate the quality of service that officers provide based on their ability to avoid:
  - 1) Misconduct cases <u>Examples</u>
  - 2) Early defaults mortgages that foreclose within a year
  - 3) CFPB complaints available at the ZIP code level

#### **Starting Point**

Mortgage lending quality appears lower in low-income ZIP codes.

Misconduct, early defaults, CFPB complaints

#### **Main Findings**

- 1) There is persistent heterogeneity in loan officers' quality/performance.
  - Good vs. bad apples
- 2) Lenders put their most experienced and skilled loan officers in branches that service high-income customers.
  - Hiring, promotion, and firing practices
- The resulting allocation of human capital contributes to disparities in the quality of financial services customers receive.

#### Related Literature

- > Broader literature on households' access to financial services:
  - Celerier and Matray (2019), Morse (2011)
- > Studies of mortgage fraud leading up to the 2008 financial crisis:
  - Griffin and Maturana (2016 a,b), Mian and Sufi (2017)
- Recent literature on financial advisor misconduct and labor markets:
  - Egan, Matvos, and Seru (2019), Dimmock, Gerken, and Graham (2018), Dimmock, Gerken, and Van Alfen (2021).
- > Nascent literature on the quality (not quantity) of financial services based on income:
  - Begley and Purnanandam (2021)

#### Mortgage lending quality <u>appears</u> worse in low-income ZIP codes.

	(1)	(2)	(3)
	Misconduct	Early default	CFPB complaints
Log(income)	-0.0006***	-0.0024***	-0.0025***
	(0.0002)	(0.0001)	(0.0001)
Year FE	Y	Y	Y
MSA FE	Y	Y	Y
Observations	146,979	146,979	146,979
R-squared	0.0220	0.0312	0.1161
Dep. var. mean	0.0020	0.0025	0.0025

Table 1

- ➤ Sample: ZIP code-year panel from 2014-2019
- > Outcomes are scaled by the number of mortgage originations in the ZIP-year

Loan officers affect lending quality, and there is persistent heterogeneity in their performance.

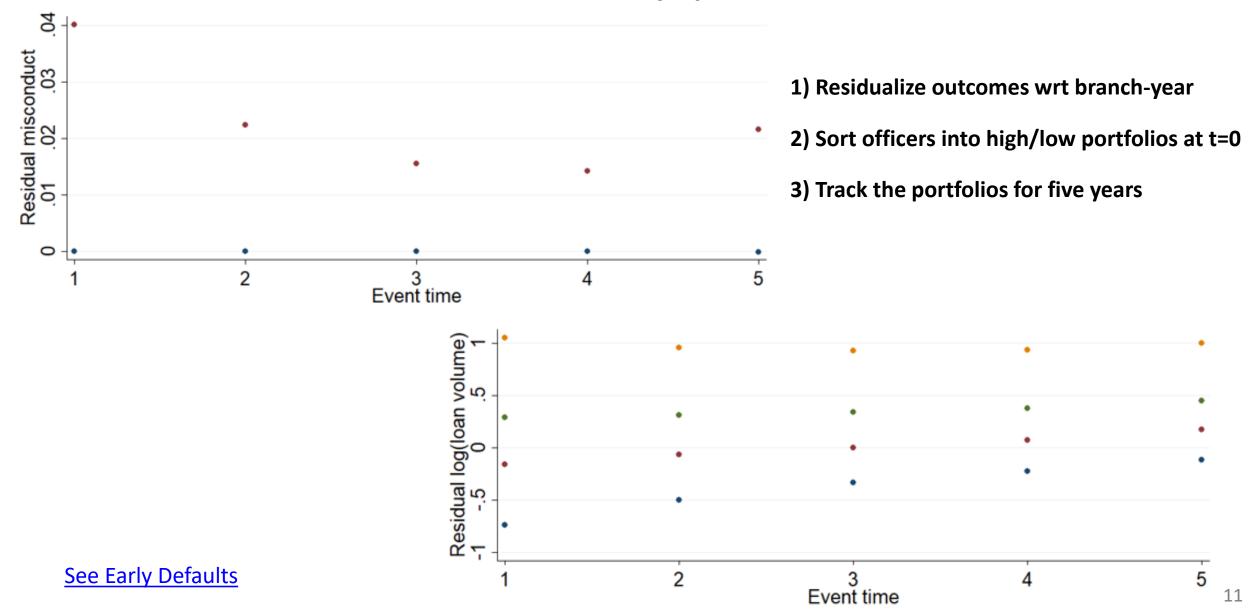
### Loan officer performance is persistent.

Panel A: Persistence in lo	oan officer performa	ance	
	(1)	(2)	(3)
	Misconduct	Early default	$Log(loan\ volume)$
Prior misconduct $_{std}$	0.0094***		
	(0.0026)		
Prior early default $_{std}$		0.0002***	
		(0.0000)	
Lag log(loan volume)			0.6354***
			(0.0016)
Branch x year FE	Y	Y	Y
Observations	$629,\!255$	$629,\!255$	$629,\!255$
R-squared	0.2670	0.2372	0.7355
Dep. var. mean	0.0020	0.0025	14.4663

Table 3

➤ Sample: Loan officer-year panel from 2015-2019 (need 1 lag)

#### In fact, it is very persistent.



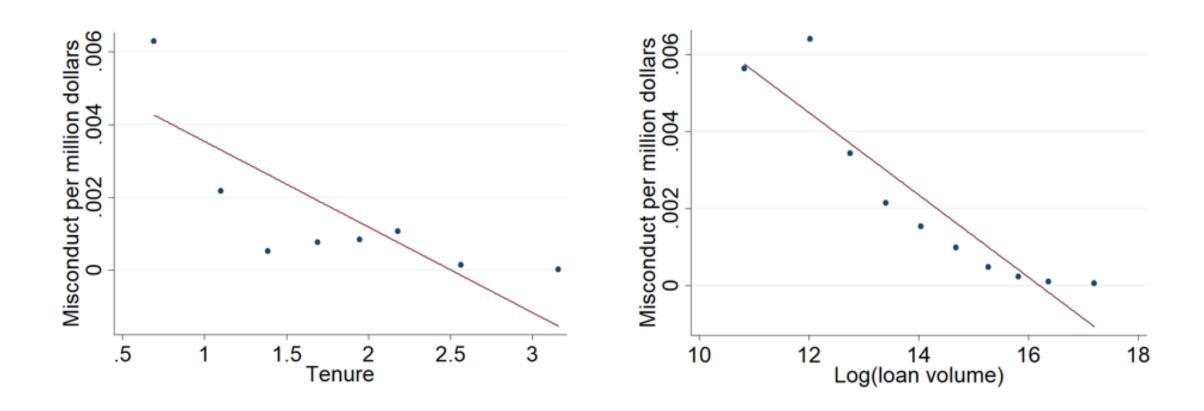
#### Loan officer fixed effects have tremendous explanatory power.

Panel B: Loan officer fixed effects						
	(1)	(2)	(3)	(4)	(5)	(6)
	Misco	$\operatorname{nduct}$	Early 1	Default	Log(loan	volume)
Customer base controls	Y	Y	Y	Y	Y	Y
Branch x year FE	Y	Y	Y	Y	Y	Y
Loan officer FE	N	Y	N	Y	N	Y
Observations	949,071	837,377	949,071	837,377	949,071	837,377
R-squared	0.1508	0.5960	0.2278	0.5130	0.5821	0.8837
Adjusted R-squared	-0.0587	0.2437	0.0373	0.0883	0.4790	0.7823

Table 3

➤ Sample: Loan officer-year panel from 2014-2019

#### Experienced, high-volume officers deliver higher quality lending.



> The patterns look similar for *Early defaults* (here)

# Next, we look at how firms allocate this human capital to high vs. low-income areas.

- Hiring
- Promotions
- Firing
- Equilibrium allocation

## Firms are more likely to <u>hire</u> experienced and skilled loan officers in wealthy areas.

	(1)	(2)	(3)	(4)
	Rookie	Prior misconduct	Prior early default	Lag log(loan volume)
Log(income)	-0.0463***	-0.0089**	-0.0025***	0.3061***
	(0.0024)	(0.0038)	(0.0003)	(0.0121)
Firm x year FE	Y	Y	Y	Y
Observations	235,913	141,616	141,616	141,616
R-squared	0.1903	0.0720	0.1114	0.3632
Dep. var. mean	0.1788	0.0275	0.0092	14.4237

Table 4

- > Column 1 sample: all new hires
- ➤ Column 2-4 sample: seasoned hires

#### Firms **promote** their best loan officers into wealthy areas.

	(1)	(2)	(3)	(4)	(5)
		Mov	e up within fi	rm	
Log(tenure)	0.0011***				0.0009***
	(0.0001)				(0.0001)
$Misconduct_{std}$		-0.0001**			-0.0001*
		(0.0000)			(0.0000)
Early default $_{std}$			0.0000		0.0000
			(0.0001)		(0.0001)
Log(loan volume)			` '	0.0008***	0.0008***
_,				(0.0001)	(0.0001)
Customer base controls	Y	Y	Y	Y	Y
Branch x year FE	Y	Y	Y	Y	Y
Observations	949,071	949,071	949,071	949,071	949,071
R-squared	0.3475	0.3474	0.3474	0.3474	0.3476
Dep. var. mean			0.0062		

Table 5

- > Move up within firm = Indicator for moving to firm's branch in a higher income ZIP code
- > Sample: Loan officer-year panel from 2014-2019

#### Firms fire underperforming loan officers, particularly in wealthy areas.

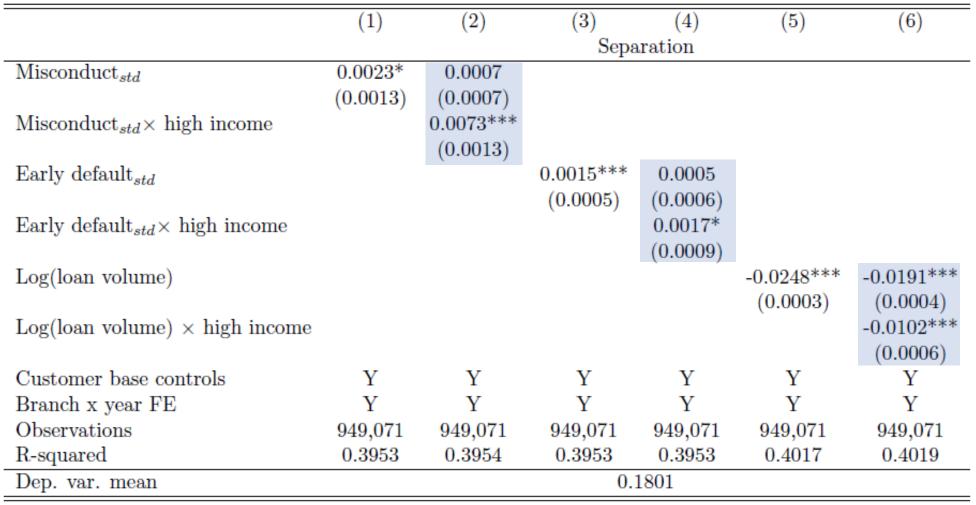


Table 6

- > Separation = indicator for not working at the firm next year
- > Sample: Loan officer-year panel from 2014-2019

#### Underperforming officers are reemployed in lower income areas.

	(1)	(2)	(3)	(4)	(5)
		Move dow	n to lower in	come area	
Log(tenure)	-0.1186***				-0.1156***
	(0.0014)				(0.0014)
$Misconduct_{std}$		0.0010**			0.0006
		(0.0005)			(0.0005)
Early default $_{std}$			-0.0000		-0.0003
			(0.0006)		(0.0005)
Log(loan volume)				-0.0137***	-0.0092***
				(0.0005)	(0.0004)
Customer base controls	Y	Y	Y	Y	Y
Branch FE	Y	Y	Y	Y	Y
Observations	170,204	170,204	170,204	170,204	170,204
R-squared	0.3454	0.3074	0.3074	0.3117	0.3474
Dep. var. mean			0.0695		

Table 7

- > Move down to lower income area = indicator for being reemployed in lower income ZIP
- > Sample: Loan officers experiencing a separation from their firm (2014-2019)

#### New: Reemploying "bad actors" has negative peer effects

	(1)	(2)	(3)
	Misconduct	Early default	Log(loan volume)
Fraction of colleagues with	0.0010**		
prior assignment misconduct $_{std}$	(0.0004)		
Fraction of colleagues with		0.0001***	
prior assignment early default <sub>std</sub>		(0.0001)	
1 0 5 500		,	
Fraction of colleagues with			-0.0339***
prior assignment low loan volume $_{std}$			(0.0023)
Customer base controls	Y	Y	Y
Firm x year FE	Y	Y	Y
ZIP FE	Y	Y	Y
Loan officer FE	Y	Y	Y
Observations	726,449	726,449	726,449
R-squared	0.3505	0.4032	0.8503
Dep. var. mean	0.0011	0.0016	14.3171

# In equilibrium, experienced and skilled loan officers end up working in high income areas.

	(1)	(2)	(3)	(4)
	Rookie	Prior misconduct	Prior early default	Lag log(loan volume)
Log(income)	-0.0059***	-0.0019*	-0.0014***	0.4526***
	(0.0006)	(0.0010)	(0.0001)	(0.0080)
Firm x year FE	Y	Y	Y	Y
Observations	1,110,423	755,850	755,850	755,850
R-squared	0.0777	0.0473	0.1171	0.4364
Dep. var. mean	0.0398	0.0101	0.0063	14.4663

Table 8

- Doubling ZIP code income reduces the chances of working with an officer with no experience, prior misconduct, or prior early defaults by 15%, 19%, and 22%.
- > Sample: Loan officer-year panel from 2014/15-2019

# Finally, does this allocation of human capital affect the quality of financial services?

Yes, it does.

Table 10 - The impact of human capital on the quality of mortgage lending

•	•		
Panel A: Quality of financial se	rvices		
	(1)	(2)	(3)
	Misconduct	Early default	CFPB complaints
Log(tenure)	-0.00066***	-0.00008***	-0.00045***
	(0.00019)	(0.00001)	(0.00008)
Prior misconduct <sub>std</sub>	0.00941***	0.00002**	0.00001***
	(0.00265)	(0.00001)	(0.00000)
Prior early default <sub>std</sub>	-0.00003	0.00011***	0.00012***
	(0.00010)	(0.00002)	(0.00003)
Lag log(loan volume)	0.00019**	-0.00004***	-0.00030***
	(0.00007)	(0.00001)	(0.00005)
Customer base controls	Y		Y
Branch x year FE	Y		
Loan characteristics controls		Y	
Firm FE		Y	
ZIP x year FE		Y	
Year FE			Y
MSA FE			Y
Observations	629,255	27,811,234	118,521
R-squared	0.2671	0.0120	0.0996
Dep. var. mean	0.0021	0.0018	0.0016

<sup>&</sup>gt; Samples: Col 1; Loan-officer year panel, Col 2; Loan-level data, Col 3; ZIP-year panel

#### Three Takeaways:

- 1) The human capital component of financial services is critical.
  - Performance varies quite dramatically across loan officers.
- 2) Financial institutions put their most experienced and skilled workers in branches that service high-income customers.
- 3) This allocation of human capital is an important supply-side factor contributing to income-based disparities in financial services.

#### Thank You!

#### **Additional Material**

#### Examples of loan officer misconduct:

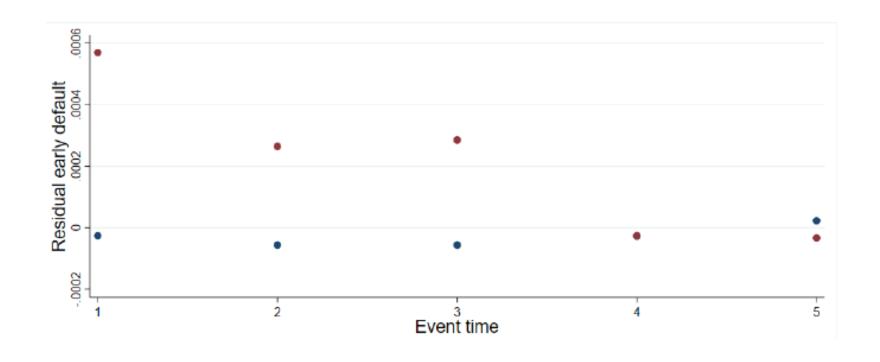
- > Originating loans without a proper/current license
  - Failure to renew a license
  - Failure to complete mandatory training/continuing education
- > Forging customers' or managers' signature on documents
- Customer lawsuits

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## **Summary Statistics**

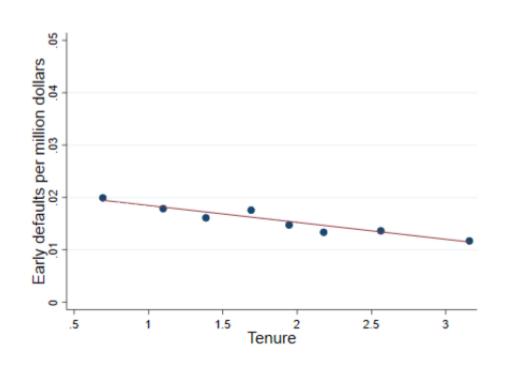
(1) N ,110,423 ,110,423 ,110,423 755,850	(2) Mean 0.0021 0.0020 14.2357	(3) SD 0.1637 0.0204	(4) P25	(5) P50	(6) P75
,110,423 ,110,423 ,110,423	0.0021 0.0020	0.1637			
,110,423 ,110,423	0.0020		0	0	0
,110,423 ,110,423	0.0020		0	0	0
,110,423		0.0204		0	0
, ,	14 2257	0.0201	0	0	0
755,850	14.2001	1.9362	12.7499	14.3651	15.8177
- <b>,</b>	0.0101	0.2275	0	0	0
755,850	0.0063	0.0220	0	0	0
755,850	14.4663	1.8414	13.1022	14.6725	15.9320
,110,423	10.4666	0.3975	10.1866	10.4530	10.7249
,110,423	0.0398	0.1954	0	0	0
,110,423	0.0062	0.0786	0	0	0
,110,423	0.1801	0.3842	0	0	0
203,322	0.0695	0.2543	0	0	0
823,937	0.0017	0.0216	0	0	0
823,937	0.0389	0.1186	0	0	0
823,937	0.0857	0.1849	0	0	0.0851
,110,423	1.6112	0.7649	1.0986	1.3863	2.0794
,110,423	0.5232	0.4995	0	1	1
tomer- $ZII$	P level)				
,110,423	10.3878	0.2630	10.2154	10.3746	10.5459
,110,423	33.4533	12.2978	24.9000	32.1464	40.6750
,110,423	31.5472	19.0048	17.0250	29.0000	41.9125
,110,423	6.3922	2.4015	4.7941	6.0000	7.5800
,110,423	6.7817	1.3389	6.0609	6.9734	7.6839
	755,850 ,110,423 ,110,423 ,110,423 ,110,423 ,203,322 823,937 823,937 ,110,423 ,110,423 ,110,423 ,110,423 ,110,423 ,110,423	755,850 14.4663 ,110,423 10.4666 ,110,423 0.0398 ,110,423 0.0062 ,110,423 0.1801 203,322 0.0695 823,937 0.0017 823,937 0.0389 823,937 0.0857 ,110,423 1.6112 ,110,423 0.5232 tomer-ZIP level) ,110,423 10.3878 ,110,423 33.4533 ,110,423 31.5472 ,110,423 6.3922	755,850 14.4663 1.8414 ,110,423 10.4666 0.3975 ,110,423 0.0398 0.1954 ,110,423 0.0062 0.0786 ,110,423 0.1801 0.3842 203,322 0.0695 0.2543 823,937 0.0017 0.0216 823,937 0.0389 0.1186 823,937 0.0857 0.1849 ,110,423 1.6112 0.7649 ,110,423 0.5232 0.4995 tomer-ZIP level) ,110,423 10.3878 0.2630 ,110,423 33.4533 12.2978 ,110,423 31.5472 19.0048 ,110,423 6.3922 2.4015	755,850	755,850 14.4663 1.8414 13.1022 14.6725   ,110,423 10.4666 0.3975 10.1866 10.4530   ,110,423 0.0398 0.1954 0 0   ,110,423 0.0062 0.0786 0 0   ,110,423 0.1801 0.3842 0 0   ,203,322 0.0695 0.2543 0 0   ,823,937 0.0017 0.0216 0 0   ,823,937 0.0857 0.1849 0 0   ,110,423 1.6112 0.7649 1.0986 1.3863   ,110,423 0.5232 0.4995 0 1   tomer-ZIP level) 1.10,423 10.3878 0.2630 10.2154 10.3746   ,110,423 33.4533 12.2978 24.9000 32.1464   ,110,423 31.5472 19.0048 17.0250 29.0000   ,110,423 6.3922 2.4015 4.7941 6.0000

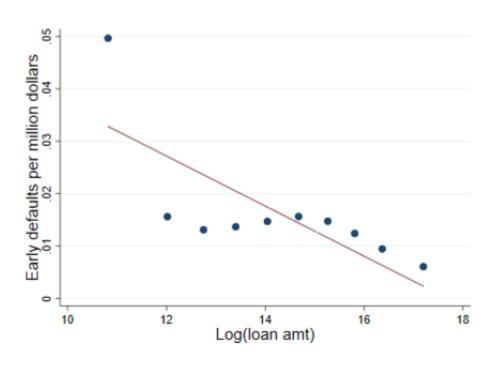
### Persistence in Early Defaults (Portfolio Approach)



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## Experience, Volume, and Early Defaults





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### Variable Definitions

Definition
Number of misconduct cases in year t, scaled by total loan volume (in million \$)
Percentage of loans made that end in foreclosure within a year of origination
Natural logarithm of the total dollar amount of loans originated
Cumulative number of misconduct cases up until year t-1, scaled by total loan volume (in million \$) in year t-1
Cumulative number of loans made that end in foreclosure within a year of origination up until year t-1, scaled by total number of
originations in year t-1
One-period lag of $Log(loan\ volume)$
Equals one if it is the loan officer's first year in the industry, zero otherwise
Natural logarithm of per capita income at the ZIP code level
Equals one if the loan officer moves to a branch within the firm that is located in a higher income ZIP code next year, zero otherwise
Equals one if the loan officer working at a different bank's branch that is located in a lower income ZIP code next year, zero otherwise
Equals one if the loan officer leaves the company in the next year and zero otherwise
Fraction of the focal officer's colleagues at the branch with misconduct at their prior jobs
Fraction of the focal officer's colleagues at the branch with early defaults at their prior jobs
Fraction of the focal officer's colleagues at the branch with low sales (bottom 10%) at their prior jobs
Natural logarithm of the number of years with the current firm
Equals one if the loan officer works at a branch in a ZIP code with per capita income above the sample median, zero otherwise
Number of CFPB complaints in the ZIP code against mortgage lenders, scaled by total number of originated mortgages that year
Natural logarithm of average customer ZIP code level per capita income from ACS.
Average customer ZIP code level fraction of population with bachelor's degree from ACS.
Average customer ZIP code level fraction of minorities over total population from ACS.
Average customer ZIP code level unemployment rate from ACS.
Natural logarithm of average customer ZIP code level population per square mile from ACS.

## Are these income-based disparities due to **Supply** or **Demand**?

- Demand-side factors:
  - Low income households may have greater exposure to negative economic shocks
  - Lower demand for financial services
  - Less sophisticated use of the same product offerings
- Supply-side factors:
  - Predatory lending
  - Taste-based or statistical discrimination
  - Incentives due to regulation
  - Differences in workforce human capital (and how workers are deployed)

# Financial services in low-income neighborhoods appear to be of lower quality.

#### Low-income neighborhoods have:

- > Fewer bank branches per capita
- ➤ More unbanked households
- > Reduced access to credit, higher cost of credit, and higher defaults
- ➤ More CFPB complaints against banks and other financial institutions
- > More non-bank alternative finance providers (payday lenders, pawn shops, etc.)